























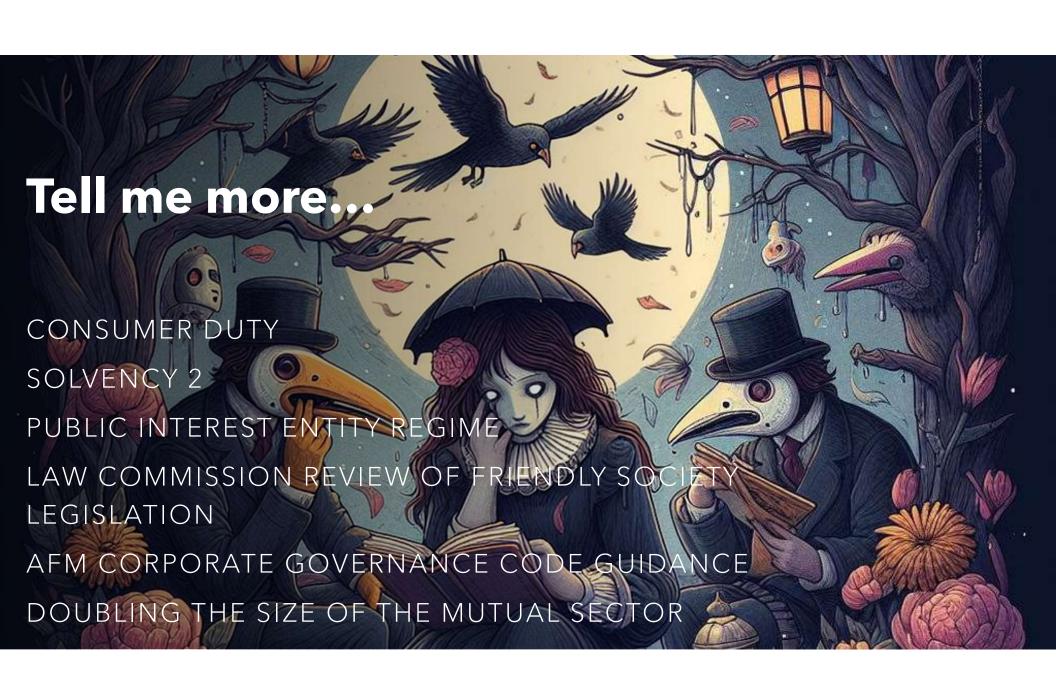
Our primary policy ambition?...

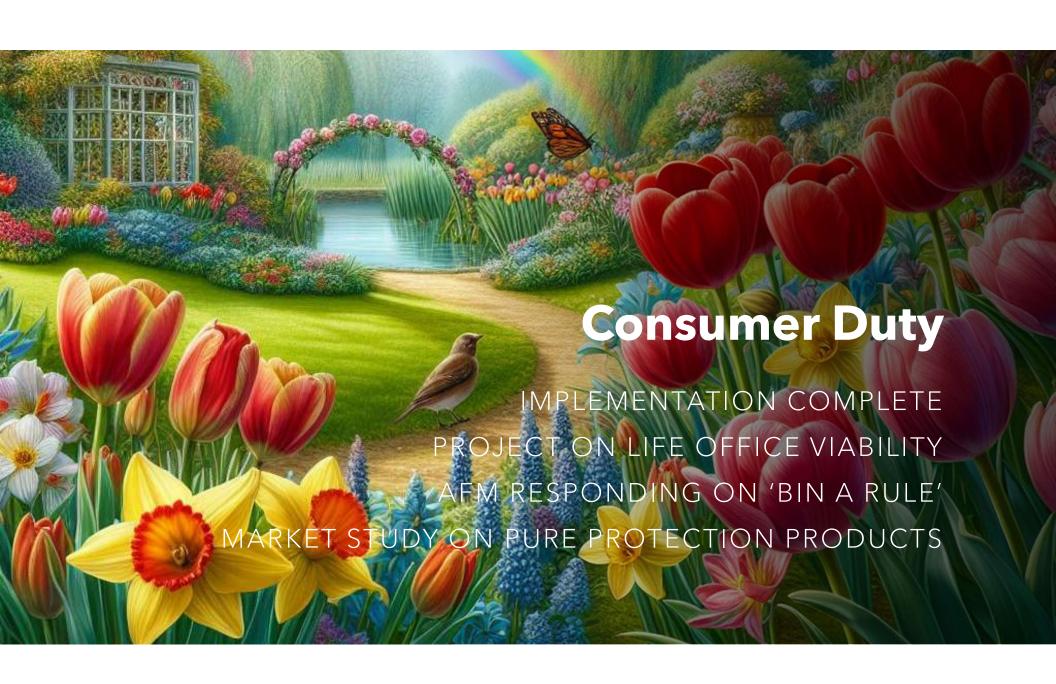
Scale in the mutual insurance sector

TODAY

IN FIVE YEARS TIME?



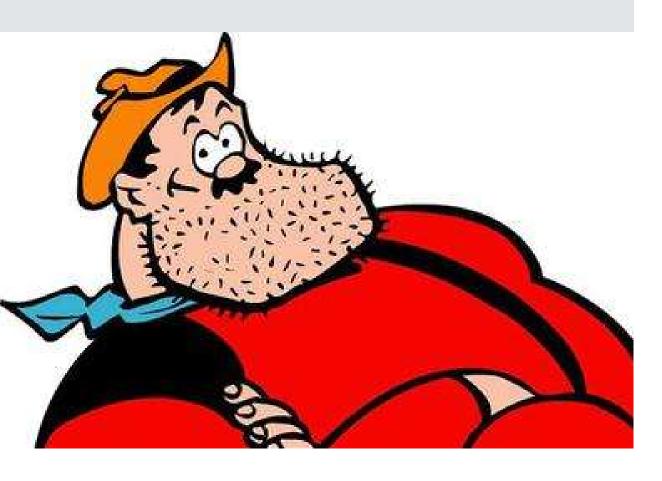




Solvency 2 Solvency UK

- Remaining changes to be implemented 31 December
- Includes reporting simplification, and transposing rules to the PRA rulebook
- If you fall below the new threshold, you'll need a VREQ to stay within regime
- PRA indicates potential for greater proportionality in future

Public Interest Entity (PIE) regime



- Availability and cost of audit of great concern
- Report and accounts not the only measure of financial probity
- AFM strengthening our case for exemptions
- Series of recent contacts with Dept for Business and Trade
- Link to Solvency 2 reform

Law Commission review of friendly society legislation

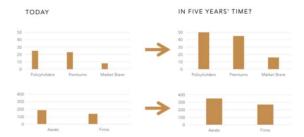
- Wide stakeholder engagement by project team
- Consultation due February 2025
- Final recommendations to Treasury by February 2026
- Possible legislation to enact by end of 2026



AFM Corporate Governance Code Guidance

- Follows member consultation
- Working group generated new guidance
- Plans for further review in 2026
- Take a copy with you





Doubling the size of the Mutual sector

- Manifesto commitment for the new Government
- 69 million memberships of coops and mutuals, and 1.3 million employees
- A well-capitalised, innovative mutual insurance sector can support societal aims including:
 - Serving the underserved
 - Acting on the advice gap
 - Addressing protection gap
 - Supporting long-term care
 - Offering financial education

Polling question: how does our policy work make you feel?







Gloomy about future prospects

About time you did something useful

The future looks bright



How can you contribute?

- We run two Committees focused on regulatory and policy issues
- Events and work on product-related and role-based topics
- We collect data annually to strengthen our lobbying
- We love helping to solve your problems!

